

## PROGRAMME

# HAQAA3 IQA Training

Cohort 1 – September 2024

## Programme

Online Seminar I  
Thursday, 12 September 2024

Online Seminar II  
Tuesday, 17 September 2024

Online Training Week  
Monday – Thursday, 23-26 September 2024

Experts and Speakers

DAAD Coordination Team

## IQA Training – September 2024

### Online Seminar I – Thursday 12 September 2024

Kindly log in 10 minutes prior

Zoom Link: <https://us02web.zoom.us/j/85002558103>

7:40 – 7:55 GMT  
9:40 – 9:55 CEST  
10:40 – 10:55 EAT

Participants enter the (online) meeting room  
Zoom Link:  
<https://us02web.zoom.us/j/85002558103>

7:55 – 8:00 GMT  
9:55 – 10:00 CEST  
10:55 – 11:00 EAT

**Welcome remarks**  
Mrs Sarah Lang, DAAD

8:10 – 9:00 GMT  
10:10 – 11:00 CEST  
11:10 – 12:00 EAT

**Introduction of HAQAA3 Initiative**  
Work areas and objectives of the initiative  
Mrs Elizabeth Colucci, OBREAL

9:00 – 9:35 GMT  
11:00 – 11:35 CEST  
12:00 – 12:35 EAT

**Introduction of participants** (round one)

*Break 15 minutes*

9:50 – 10:50 GMT  
11:50 – 12:50 CEST  
12:50 – 13:50 EAT

**Introduction of participants** (round two)

10:50 – 11:30 GMT  
12:50 – 13:30 CEST  
13:50 – 14:30 EAT

**Introduction of training** / mode of work /  
programme/ assignments

*Lunch break 1 hour*

12:30 – 14:00 GMT  
14:30 – 16:00 CEST  
15:30 – 17:00 EAT

**Pre-Modul on regional integration**  
Prof. Ramon Torrent, OBREAL

*End of Online Seminar I*

## IQA Training – September 2024

### Online Seminar II – Tuesday 17 September 2024

Kindly log in 10 minutes prior

Zoom Link: <https://us02web.zoom.us/j/85002558103>

7:40 – 7:55 GMT  
9:40 – 9:55 CEST  
10:40 – 10:55 EAT

Participants enter the (online) meeting room

Zoom Link:

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7:55 – 8:00 GMT  
9:55 – 10:00 CEST  
10:55 – 11:00 EAT

#### **Welcome remarks**

Mrs Sarah Lang, DAAD

8:00 – 8:45 GMT  
10:00 – 10:45 CEST  
11:00 – 11:45 EAT

#### **Official opening ceremony / welcome remarks**

African Union Commission – Mrs Sophia Ashipala  
European Union Commission – Mrs Claire Herrmann  
IUCEA – ES Prof. Gaspard Banyankimbona  
NAQAAE – President Dr Alaa Ashmawy  
OBREAL – Mrs Elizabeth Colucci  
AAU – SG Prof. Olusola Oyewole  
DAAD – Mr Tobias Wolf

8:45 – 9:45 GMT  
10:45 – 11:45 CEST  
11:45 – 12:45 EAT

#### **Policy Framework PAQAF and its action lines**

Prof. Olusola Oyewole, AAU

#### **UNESCO Conventions - Global and Regional**

Mrs Vanja Gutovic, UNESCO

*Break 15 minutes*

10:00 – 11:30 GMT  
12:00 – 13:30 CEST  
13:00 – 14:30 EAT

#### **African Quality Rating Mechanism/AQRM**

Prof. Adewale Olusegun Obadina, AAU

#### **Overview ASG-QA and User's Guide**

Mrs Florence Lenga

*Lunch break 1 hour*

12:30 – 14:00 GMT  
14:30 – 16:00 CEST  
15:30 – 17:00 EAT

#### **Regional framework and tools in the EAC / Northern Africa**

Prof. Michael Mawa, IUCEA  
Dr Alaa Ashmawy, NAQAAE

*End of Online Seminar II*

## IQA Training - September 2024

### Online Training Week – Monday 23 September 2024

Kindly log in 10 minutes prior

Zoom Link: <https://us02web.zoom.us/j/85002558103>

7:40 – 7:55 GMT  
9:40 – 9:55 CEST  
10:40 – 10:55 EAT

Participants enter the (online) meeting room

Zoom Link:

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7:55 – 8:00 GMT  
9:55 – 10:00 CEST  
10:55 – 11:00 EAT

#### **Welcome remarks**

Mrs Sarah Lang, DAAD

8:00 – 8:15 GMT  
10:00 – 10:15 CEST  
11:00 – 11:15 EAT

#### **Reflection of Online Seminar II**

Mrs Sarah Lang, DAAD

8:15 – 9:45 GMT  
10:15 – 11:45 CEST  
11:15 – 12:45 EAT

#### **What is Quality in Higher Education?**

Keynote and discussion

Mrs Alisa Crum, Quality Assurance Agency for Higher Education, UK

*Break 15 minutes*

10:00 – 11:30 GMT  
12:00 – 13:30 CEST  
13:00 – 14:30 EAT

#### **Stakeholders in Higher Education and QA**

Panel Discussion with:

Dr Alaa Ashmawy, NAQAAE

Mr Peter Kodjie, AASU

Prof. Paul Muoki Nzioki, EAQAN

Dr Rosemond Boohene, University of Cape Coast

Moderation: Mrs Bella Sattar, SARUA

*Lunch break 1 hour*

12:30 – 14:00 GMT  
14:30 – 16:00 CEST  
15:30 – 17:00 EAT

#### **Study programme development**

Keynote and discussion

Mrs Petra Pistor, FH Münster

*End of training day*

## IQA Training – September 2024

### Online Training Week – Tuesday 24 September 2024

Kindly log in 10 minutes prior

Zoom Link: <https://us02web.zoom.us/j/85002558103>

7:40 – 7:55 GMT  
9:40 – 9:55 CEST  
10:40 – 10:55 EAT

Participants enter the (online) meeting room  
Zoom Link:  
<https://us02web.zoom.us/j/85002558103>

7:55 – 8:00 GMT  
9:55 – 10:00 CEST  
10:55 – 11:00 EAT

**Welcome remarks**  
Mrs Sarah Lang, DAAD

8:00 – 8:15 GMT  
10:00 – 10:15 CEST  
11:00 – 11:15 EAT

**Reflection of day before**  
Mrs Sarah Lang, DAAD

8:15 – 9:45 GMT  
10:15 – 11:45 CEST  
11:15 – 12:45 EAT

**Study programme development**  
Best practice / sharing experience

Dr Tashmin Khamis, Aga Khan University

*Break 15 minutes*

10:00 – 11:30 GMT  
12:00 – 13:30 CEST  
13:00 – 14:30 EAT

**Teaching, learning and assessment**  
Keynote and discussion  
Mrs Gloria Rogers, ABET (quality assurance organization)

*Lunch break 1 hour*

12:30 – 14:00 GMT  
14:30 – 16:00 CEST  
15:30 – 17:00 EAT

**Teaching, learning and assessment**  
Best practice / sharing experience  
Mrs Gloria Rogers, ABET (quality assurance organization)

*End of training day*

## IQA Training – September 2024

### Online Training Week – Wednesday 25 September 2024

Kindly log in 10 minutes prior

Zoom Link: <https://us02web.zoom.us/j/85002558103>

7:40 – 7:55 GMT  
9:40 – 9:55 CEST  
10:40 – 10:55 EAT

Participants enter the (online) meeting room

Zoom Link:

<https://us02web.zoom.us/j/85002558103>

7:55 – 8:00 GMT  
9:55 – 10:00 CEST  
10:55 – 11:00 EAT

#### **Welcome remarks**

Mrs Sarah Lang, DAAD

8:00 – 8:15 GMT  
10:00 – 10:15 CEST  
11:00 – 11:15 EAT

#### **Reflection of day before**

Mrs Sarah Lang, DAAD

8:15 – 9:45 GMT  
10:15 – 11:45 CEST  
11:15 – 12:45 EAT

#### **IQA and interplay with External Quality Assurance**

Keynote and discussion

Prof. Mike Kuria, CUE Kenya

Moderation: Mrs Kethamonie Naidoo

*Break 15 minutes*

10:00 – 11:30 GMT  
12:00 – 13:30 CEST  
13:00 – 14:30 EAT

#### **Quality Assurance of doctoral education and research**

Keynote and discussion

Dr Liezel Frick, Stellenbosch University

Moderation: Mrs Kethamonie Naidoo

*Lunch break 1 hour*

12:30 – 14:00 GMT  
14:30 – 16:00 CEST  
15:30 – 17:00 EAT

#### **Quality Assurance of doctoral education and research**

Best practice / sharing of experience

Dr Liezel Frick, Stellenbosch University

*End of training day*

## IQA Training – September 2024

### Online Training Week – Thursday 26 September 2024

Kindly log in 10 minutes prior

Zoom Link: <https://us02web.zoom.us/j/85002558103>

7:40 – 7:55 GMT  
9:40 – 9:55 CEST  
10:40 – 10:55 EAT

Participants enter the (online) meeting room

Zoom Link:

<https://us02web.zoom.us/j/85002558103>

7:55 – 8:00 GMT  
9:55 – 10:00 CEST  
10:55 – 11:00 EAT

#### **Welcome remarks**

Mrs Sarah Lang, DAAD

8:00 – 8:15 GMT  
10:00 – 10:15 CEST  
11:00 – 11:15 EAT

Reflection of day before

Mrs Sarah Lang, DAAD

8:15 – 9:45 GMT  
10:15 – 11:45 CEST  
11:15 – 12:45 EAT

#### **Quality Assurance of digital / open- and distance learning**

Keynote and discussion

Dr Miné de Klerk, Eduvos

*Break 15 minutes*

10:00 – 11:30 GMT  
12:00 – 13:30 CEST  
13:00 – 14:30 EAT

#### **Quality Assurance of digital / open- and distance learning**

Best practice / sharing experience

Dr Miné de Klerk, Eduvos

*Lunch break 1 hour*

12:30 – 14:00 GMT  
14:30 – 16:00 CEST  
15:30 – 17:00 EAT

#### **Way forward**

- Dissemination projects
- Ambassador Network
- Feedback

Mrs Sarah Lang, DAAD

*End of Training*



## **IQA Leadership Forum – September 2024**

Friday 27 September 2024

Kindly log in 10 minutes prior

Zoom Link: <https://us02web.zoom.us/j/85002558103>

7:40 – 7:55 GMT  
9:40 – 9:55 CEST  
10:40 – 10:55 EAT

Participants enter the (online) meeting room

Zoom Link:

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7:55 – 8:00 GMT  
9:55 – 10:00 CEST  
10:55 – 11:00 EAT

### **Welcome remarks**

Mrs Sarah Lang, DAAD

8:00 – 9:45 GMT  
10:00 – 11:45 CEST  
11:00 – 12:45 EAT

### **University Leadership Forum**

QA and Leadership

Why is QA important for my institution?

Executive Secretary of IUCEA

Prof. Gaspard Banyankimbona

*Break 15 minutes*

10:00 – 11:30 GMT  
12:00 – 13:30 CEST  
13:00 – 14:30 EAT

University Leadership Forum

QA and Leadership

How to use QA for my institution

Lunch break 1 hour

12:30 – 13:30 GMT  
14:30 – 15:30 CEST  
15:30 – 16:30 EAT

University Leadership Forum

Dissemination projects

## IQA Training – September 2024

**Experts and Speakers**

**Dr Rosemond Boohene** is the Pro Vice-Chancellor of the University of Cape Coast and a Professor of Entrepreneurship and Small Enterprise Development. She has 27 years' experience in higher education and holds a PhD from the University of New England, Armidale Australia and a PDip.Com and MCom (Accounting) from the University of Otago, New Zealand. She has managed projects for the European Union (EU), the German Academic Exchange Service (DAAD), the German Federal Ministry for Economic Cooperation and Development (BMZ) and the United Nations Environmental programme (UNEP). She also led a team to establishment the Centre for Entrepreneurship and Small Enterprise Development and the Design Thinking and Innovation Hub at the University of Cape Coast. Prof. Boohene has presented at conferences and facilitated various workshops on entrepreneurship, small enterprise development, entrepreneurial universities, industry-academia engagement and resource mobilization in higher education.

**Dr Ailsa Crum** is Director of Membership, Quality Enhancement & Standards at QAA, UK. Her team is responsible for developing and managing key sector reference points such as the UK Quality Code, qualifications frameworks and subject benchmark statements. She also leads QAA's quality enhancement offer on topics including future approaches to learning, teaching & assessment, flexible & modular delivery and effective evaluation. She led QAA's preparation of COVID-19 guidance focusing on the rapid move to digital delivery while securing academic standards. Building on this she oversaw projects exploring future approaches to digital and hybrid learning, teaching and assessment with the emphasis on providing a high quality student learning experience and promoting academic integrity.

Ailsa chairs the UK Academic Integrity Advisory Group and the Professional, Statutory and Regulatory Body (PSRB) Forum. She previously worked in the Scottish sector where she was one of the architects of the Quality Enhancement Framework.

Ailsa is a non-executive director with Edinburgh Napier Students' Association where she chairs the Finance & Risk Committee. She is a reviewer with the European agency, ENQA, a review chair for the University of Limerick, Ireland, and has provided international expertise for the Norwegian agency, NOKUT, and the Academic Quality Agency for New Zealand.

**Dr Liezel Frick** is professor in the Department of Curriculum Studies at Stellenbosch University within the Centre for Higher and Adult Education. She achieved her doctorate in 2007 and joined the department in 2008 as Lecturer. She currently serves the Faculty of Education as Vice-dean for Research and Postgraduate Studies. She teaches and supervises within the postgraduate diploma, MPhil and doctoral programmes focused on higher and adult education. She is also a research fellow at the Stellenbosch University DSI/NRF Centre of Excellence in Scientometrics and Science, Technology and Innovation Policy.

Though her research interests fall broadly within higher and adult education, her work on doctoral education has gained the most international recognition. She is a member of the International Doctoral Education Research Network (IDERN) and the Special Interest Group of the European Association for Research on Learning and Instruction (EARLI) on Researcher Education and Careers that has enabled her to build research networks around doctoral education and supervision.

**Vanja Gutovic** is an Education Specialist at UNESCO, currently working in the Higher Education Section. She serves as the Secretary to the Global Convention on the Recognition of Qualifications concerning Higher Education and co-Secretary to the Lisbon Recognition Convention for Europe together with the Council of Europe. In this role, she supports governments and recognition authorities to advance internationalization and mobility policies. Vanja has over 13 years of experience in education, having among others served in the Office of UNESCO's Assistant Director-General for Education working on strategic planning, monitoring and evaluation across the education sector and the United Nations Office in Vienna working on anti-corruption education.

**Dr Tashmin Khamis** is professor and Vice Provost (Quality, Teaching & Learning) at AKU. Ten years ago, she founded AKU's global Network of Quality, Teaching and Learning (QTL\_net) whose function is to support faculty to promote a high-quality learning experience for its students through excellence in academic programmes and teaching that is digitally enhanced, learning-centred and research-led. Under her leadership AKU is the only accredited university by Advance HE in the UK to enable its faculty gain Higher Education Academy fellowships for their teaching and support for learning. She serves on Advance HE's Strategic Global Advisory Group and has been a board member of the International Network of Quality Assurance Agencies in Higher Education and President of the East African Higher Education Quality Assurance Network, helping to establish such networks in Southern and West Africa.

**Dr Miné de Klerk** is an expert in higher education and digital transformation. She is currently the National Manager for Design and Future Learning at Eduvos, where she also chairs the institution's artificial intelligence (AI) committee. Dr. de Klerk holds a Ph.D. in Higher Education from Stellenbosch University and an MBA from the University of Cape Town's Graduate School of Business.

Before joining Eduvos, she led hybrid and online learning initiatives at Stellenbosch University, where she directed the university's strategic response to the increasing demand for flexible and technology-mediated learning solutions. She has also consulted for various international higher and adult learning organisations, including universities, NGOs, and funding bodies across Europe, Africa, and Asia.

**Peter Kwasi Kodjie** is the Secretary-General of the All-Africa Students Union (AASU), representing African students in education policy on intergovernmental bodies. He has been an influential voice in the Tuning Africa Project Advisory Group (TAPAG) Phase II and the Harmonization of African Higher Education Quality Assurance and Accreditation (HAQAA3) Initiative. Peter serves on the Governing Council of the Magna Charta Observatory (MCO) and chairs the board of Students Organising for Sustainability International. Additionally, he is a founding member of the Global Student Forum (GSF) and a founding Trustee of the 100 Million Campaign. As a Steering Committee Member for the Youth Mobility for Africa Flagship Initiative and the CAPSI-MasterCard Foundation Project, Peter advocates for enhanced learning opportunities, youth empowerment, and climate justice. His dedication to access, equity, and quality education makes him a key advocate for students globally.

**Prof. Mike Kuria** has over twenty-five years' experience in higher education and specifically quality assurance in higher education. He is currently the CEO, Commission for University Education. He joined the Commission after serving the East African Community as the Deputy Executive Secretary of the Inter-University Council for East Africa (IUCEA) headquartered in Uganda (2016-2022). IUCEA is an institution of the East African Community responsible for higher education. Before joining IUCEA, Mike Kuria was the

founding Director, Center for Quality Assurance at Daystar University in Nairobi, Kenya (2006-2016). He was also the founder Secretary General of the East African Quality Assurance Network (EAQAN). He coordinated the initiative to establish an EAC regional quality assurance system supported by IUCEA in conjunction with the German Academic Exchange Service (DAAD). These efforts contributed to the declaration of East Africa as a Common Higher Education area.

**Dr Florence Kanze Lengua** is a retired professor of Soil Physics from Jomo Kenyatta University of Agriculture and Technology (JKUAT), with a PhD in Soil Science & Biometeorology (1985) from Utah State University, USA, having specialized in Soil Physics, an MSc Soil Science (1980) from University of Nairobi, Kenya, and a BSc Agriculture (1977) from the University of Nairobi, Kenya. I have 34 years of experience in university teaching. In addition to this I have eleven (11) years research experience having worked with Kenya Agricultural Research Institute (KARI), eleven (11) years' experience in University Academic Administration and Management (served as Head of Department, Dean of Faculty, Director of Postgraduate Studies and Member of the University Council), eight (8) years' experience in Accreditation and Quality Assurance having served as Deputy Commission Secretary in charge of Accreditation and Quality Assurance at Commission for Higher Education / Commission for University Education (CHE / CUE), Kenya.

**Prof. Michael Mawa** is a higher education quality assurance expert. He is currently the Head of the Quality Assurance and Qualifications Framework Unit at the Inter-University Council for East Africa (IUCEA). He previously served as Deputy Vice Chancellor for Academic Affairs at Uganda Martyrs University from 2017; also served as the Director of Quality Assurance at Nkumba University. He is the Founding President for the Ugandan Universities Quality Assurance Forum (UUQAF) as well as the Founding President of the East African Higher Education Quality Assurance Network (EAQAN).

He has served as a Quality Assurance Expert in programme assessment, institutional assessment (audits) and quality assurance training for the National Council for Higher Education Uganda, Commission for University Education- Kenya, the Tanzania Commission for Universities and the Inter-University Council for East Africa. He has been engaged in quality assurance trainings organized under the DIES/DAAD TrainIQA programme for West Africa and SADC region. He has been trainer for the IIEP-UNESCO Internal Quality Assurance Training Programme for universities in Africa and Middle East.

**Prof. Paul Muoki Nzioki** is an Associate Professor of Accounting and Finance at Murang'a University of Technology, Kenya. He has a Bachelor of Commerce, Master of Commerce, (Accounts and Law) and a Doctor of Philosophy in Applied Business Economics (Finance). At the moment, Prof. Nzioki serves as the Dean, School of Business and Economics at Murang'a University of Technology. He previously served as the Director, Quality Assurance and Standards at Laikipia University and the founder Dean, School of Business in the same University. Prof. Nzioki has taught in universities for the last 18 years. Between the year 2007 and 2008, Prof. Nzioki was trained as a Quality Assurance Practitioner by DAAD and the Inter-University Council for East Africa (IUCEA). Prof. Nzioki has widely been engaged by the Commission for University Education (CUE), Kenya and the IUCEA, as a Peer Reviewer during accreditation of academic programmes and institutions. He has notable contribution in policy framework guiding quality assurance in higher education in Kenya and within East Africa. He is the current President of the East African Higher Education Quality Assurance Network (EAQAN) and a Board member of the Kenya Universities Quality Assurance Network (KuQAn).

**Dr Kethamonie Naidoo** is an independent higher education quality assurance specialist. She was until this year, the CEO and Executive Director of the Quality Assurance Authority (QAA) in Mauritius. Prior to that, she served as Director of Accreditation at the Council on Higher Education (CHE) in South Africa for more than a decade, where she led the conceptualisation of the new Quality Assurance Framework (QAF) and the Higher Education Qualifications Sub-Framework (HEQSF) alignment project. She has spent many years in university executive management responsible for portfolios of academic development, support and planning; quality assurance; equal opportunities; and counselling. She has also worked as a management consultant in higher education and business management. Her postgraduate qualifications include a DEd, MBA (cum laude), MA (Hons), BEd, BA, UDE and Diploma in Special Education. She served on the Advisory Board of the international forum, Improving University Teaching (IUT) for more than a decade, and is currently on the Editorial Board of the international journal, Quality in Higher Education. She also served as the South African Quality Assurance ambassador on the joint AU/EU project on the Harmonisation of Quality Assurance in Africa (HAQAA) which produced the African Standards and Guidelines (ASG) on Quality Assurance.

**Prof. Adewale Olusegun Obadina** is the Quality Assurance and Accreditation Project Officer at the Association of African Universities (AAU), Accra, Ghana. He is also a Professor of Food Safety and Biotechnology at the Federal University of Agriculture, Abeokuta, Nigeria, and a Visiting Professor at the Department of Biotechnology and Food Technology, University of Johannesburg, South Africa. He was the Director of the Biotechnology Centre and Head of the Department, of Food Science and Technology at the Federal University of Agriculture, Abeokuta, Nigeria. He was a member of the Board of Directors, International Union of Food Science and Technology (IUFOST) between 2020 – 2022 and the African Continental Association of Food Protection (ACAFFP) – 2019 till date. The Chair, Global Harmonization Initiative (GHI) Food Safety Education and Training Working Group (2022 – till date). Member of African Union Expert on Food Safety (2021 – till date), AU Expert Panel Technical Working Group on AMR, and member of WHO Guideline Development Group (GDG) – Reducing public health risks associated with the sale of live wild animals of mammalian species in traditional food markets (2023-2025).

**Prof. Olusola Oyewole** is the Secretary-General of the Association of African Universities (AAU), with Headquarters in Accra, Ghana. He is a Professor of Food Science and Technology (Food Microbiology and Biotechnology) at the Federal University of Agriculture, Abeokuta, Nigeria, from where he is currently on sabbatical leave to AAU. He was the Vice Chancellor of the University from May 2012 to May 2017. Professor Olusola Oyewole has over thirty-six years' experience working in the African higher education space and has over one hundred scholarly publications to his credit. He has served as a Senior Expert (Quality Assurance, Mobility and Scholarships) at the Department of Human Resources, Science and Technology of the African Union Commission in Ethiopia, Addis-Ababa, from 2009 to 2010. Prior to coming over to the African Union Commission, Prof. Oyewole was the Coordinator of the British Government sponsored project on the “Mobilization of Regional Initiatives for the revitalization of higher education in Africa”, at the Association of African Universities (AAU), Accra, Ghana, from 2007 to 2009. He has also served as the Project Officer of the World Bank project on “Quality Assurance for African Higher Education systems” at the Association of African Universities (2006 – 2009).

**Petra Pistor** works at the Wandelwerk, the Centre for Quality Assurance at FH Münster. She has designed, managed and otherwise contributed to a variety of projects and activities in the field of higher education funded by DAAD, UNESCO, EU, GIZ, British Council, etc.

Currently, her working activities are focused on FH Münster's Higher Education Management Programme (HEM), a consultancy and training programme for actors in Higher Education. Apart from that, Petra Pistor works in different projects and trainings in the field of higher education quality management both in Germany as well as internationally.

Before the Wandelwerk, has worked for 13 years at University Duisburg-Essen as a Quality Manager nationally and internationally. She holds a degree in German Studies, English Studies and Educational Studies, which has obtained in 2005.

**Dr Gloria Rogers** is currently serving as a senior adjunct director for professional offerings at ABET. She is also the assessment and data analyst for Indiana State University's physician assistant program and senior scholar emerita for the Higher Learning Commission (HLC) of the North Central Association. She has been providing workshops, webinars, seminars and institutes for the development of continuous quality improvement of educational programs and institutional effectiveness related to strategic planning for over three decades. She has been an external evaluator for major science, math, engineering and technology initiatives and has served as chair of two national advisory committees and been a member of numerous review panels for the National Science Foundation. She has served as a reviewer for the Fulbright Senior Scholars program and has been a special editor for two issues of the International Journal of Engineering Education.

## IQA Training – September 2024

### DAAD Coordination Team

**Sarah Lang** joined the German Academic Exchange Service in 2020 as Senior Desk Officer and Project Manager for HAQAA. As such, she is responsible for respective DAAD activities within the Initiative (capacity building for IQA and EQA, students and leadership trough training and dissemination projects). Before joining the DAAD and the higher education sector, she worked for the German Federal Agency for Civic Education and implemented activities to promote democracy and strengthen civil society in Germany.

She has an academic background in Public Administration (B.A.) with focus on local government and Development Studies (M.A.) with (regional) focus on Sub-Saharan Africa.

**Christiane Hermanns** has been working at the DAAD since 2009 and has been in charge of the international delegation trips programme in the events section, division communication, for the last 7 years. She has been supporting Sarah Lang within the HAQAA initiative since the beginning of 2024. Before 2009 her life was centred in Spain.